Statistical Section

This section of the City of Palm Coast's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the city's overall financial health.

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Financial Trends	121
These schedules contain trend information to help the reader understand how the City's financial	
performance and well-being have changed over time.	
Revenue Capacity	126
These Schedules contain information to help the reader assess the factors affecting the City's	
ability to generate its property taxes	
Debt Capacity	130
These schedules present information to help the reader assess the affordability of the City's	
current levels of outstanding debt and the City's ability to issue additional debt in the future.	
Demographic and Economic Information	135
These schedules offer demographic and economic indicators to help the reader understand the	
environment within which the City's financial activities take place and to help make comparisons	
over time and with other governments	
Operating Information	137
These schedules contain information about the City's operations and resources to help the	
reader understand how the city's financial information related to the services the City's provides	
and the activities it performs.	

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year. The City implemented Statement 34 in 2000; schedules presenting government-wide information include information beginning in that year.



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Schedule 1 City of Palm Coast, Florida Net Assets by Component, Last Ten Fiscal Years (accrual basis of accounting)

	Fiscal Year								
2002	2003	2004 (1)	2005 (2)	2006	2007	2008	2009	2010	2011 (3)
\$ 167,192,568	\$ 171,361,402	\$ 180,740,187	\$ 188,058,574	\$ 200,311,305	\$ 228,447,143	\$ 267,361,577	\$ 291,330,417	\$ 307,069,337	306,530,353
17,538	18,168	5,950,159	20,866,845	34,114,771	32,324,411	21,477,931	8,201,392	919,709	1,097,652
13,041,435	14,698,845	9,707,728	13,953,120	21,046,064	15,686,738	16,811,638	19,321,526	11,141,460	11,900,257
\$ 180,251,541	\$ 186,078,415	\$ 196,398,074	\$ 222,878,539	\$ 255,472,140	\$ 276,458,292	\$ 305,651,146	\$ 318,853,335	\$ 319,130,506	\$ 319,528,262
-	-	\$ 1,704,059	\$ 13,854,695	\$ 20,287,134	\$ 36,693,625	\$ 49,857,685	\$ 60,854,530	\$ 72,856,080	\$ 68,014,427
-	-	5,288,252	7,733,922	15,509,631	15,436,579	12,965,853	6,051,501	4,024,083	13,716,132
-	-	3,745,088	9,345,746	9,897,342	11,234,724	11,746,111	11,977,264	5,771,497	(1,025,888)
-	-	\$ 10,737,399	\$ 30,934,363	\$ 45,694,107	\$ 63,364,928	\$ 74,569,649	\$ 78,883,295	\$ 82,651,660	\$ 80,704,671
\$ 167,192,568	\$ 171,361,402	\$ 182,444,246	\$ 201,913,269	\$ 220,598,439	\$ 265,140,768	\$ 317,219,262	\$ 352,184,947	\$ 379,925,417	\$ 374,544,780
17,538	18,168	11,238,411	28,600,767	49,624,402	47,760,990	34,443,784	14,252,893	4,943,792	14,813,784
13,041,435	14,698,845	13,452,816	23,298,866	30,943,406	26,921,462	28,557,749	31,298,790	16,912,957	10,874,369
\$ 180,251,541	\$ 186,078,415	\$ 207,135,473	\$ 253,812,902	\$ 301,166,247	\$ 339,823,220	\$ 380,220,795	\$ 397,736,630	\$ 401,782,166	\$ 400,232,933
	\$ 167,192,568 17,538 13,041,435 \$ 180,251,541 - - - - - - - - - - - - - - - - - - -	\$ 167,192,568	\$ 167,192,568 \$ 171,361,402 \$ 180,740,187 17,538 18,168 5,950,159 13,041,435 14,698,845 9,707,728 \$ 180,251,541 \$ 186,078,415 \$ 196,398,074 \$ 1,704,059 5,288,252 - 3,745,088 \$ 10,737,399 \$ 167,192,568 \$ 171,361,402 \$ 182,444,246 17,538 18,168 11,238,411 13,041,435 14,698,845 13,452,816	\$ 167,192,568 \$ 171,361,402 \$ 180,740,187 \$ 188,058,574	2002 2003 2004 (1) 2005 (2) 2006 \$ 167,192,568 \$ 171,361,402 \$ 180,740,187 \$ 188,058,574 \$ 200,311,305 17,538 18,168 5,950,159 20,866,845 34,114,771 13,041,435 14,698,845 9,707,728 13,953,120 21,046,064 \$ 180,251,541 \$ 186,078,415 \$ 196,398,074 \$ 222,878,539 \$ 255,472,140 - - - \$ 1,704,059 \$ 13,854,695 \$ 20,287,134 - - - \$ 5,288,252 7,733,922 15,509,631 - - - 3,745,088 9,345,746 9,897,342 - - - \$ 10,737,399 \$ 30,934,363 \$ 45,694,107 \$ 167,192,568 \$ 171,361,402 \$ 182,444,246 \$ 201,913,269 \$ 220,598,439 17,538 18,168 11,238,411 28,600,767 49,624,402 13,041,435 14,698,845 13,452,816 23,298,866 30,943,406	2002 2003 2004 (1) 2005 (2) 2006 2007 \$ 167,192,568 \$ 171,361,402 \$ 180,740,187 \$ 188,058,574 \$ 200,311,305 \$ 228,447,143 17,538 18,168 5,950,159 20,866,845 34,114,771 32,324,411 13,041,435 14,698,845 9,707,728 13,953,120 21,046,064 15,686,738 \$ 180,251,541 \$ 186,078,415 \$ 196,398,074 \$ 222,878,539 \$ 255,472,140 \$ 276,458,292 - - \$ 1,704,059 \$ 13,854,695 \$ 20,287,134 \$ 36,693,625 - - 5,288,252 7,733,922 15,509,631 15,436,579 - - 3,745,088 9,345,746 9,897,342 11,234,724 - - \$ 10,737,399 \$ 30,934,363 \$ 45,694,107 \$ 63,364,928 \$ 167,192,568 \$ 171,361,402 \$ 182,444,246 \$ 201,913,269 \$ 220,598,439 \$ 265,140,768 17,538 18,168 11,238,411 28,600,767 49,624,402 47,760,990 13,041,435	2002 2003 2004 (1) 2005 (2) 2006 2007 2008 \$ 167,192,568 \$ 171,361,402 \$ 180,740,187 \$ 188,058,574 \$ 200,311,305 \$ 228,447,143 \$ 267,361,577 17,538 18,168 5,950,159 20,866,845 34,114,771 32,324,411 21,477,931 13,041,435 14,698,845 9,707,728 13,953,120 21,046,064 15,686,738 16,811,638 \$ 180,251,541 \$ 186,078,415 \$ 196,398,074 \$ 222,878,539 \$ 255,472,140 \$ 276,458,292 \$ 305,651,146 - - \$ 1,704,059 \$ 13,854,695 \$ 20,287,134 \$ 36,693,625 \$ 49,857,685 - - 5,288,252 7,733,922 15,509,631 15,436,579 12,965,853 - - \$ 10,737,399 \$ 30,934,363 \$ 45,694,107 \$ 63,364,928 \$ 74,569,649 \$ 167,192,568 \$ 171,361,402 \$ 182,444,246 \$ 201,913,269 \$ 220,598,439 \$ 265,140,768 \$ 317,219,262 17,538 18,168 11,238,411 28,600,767 49	2002 2003 2004 (1) 2005 (2) 2006 2007 2008 2009 \$ 167,192,568 \$ 171,361,402 \$ 180,740,187 \$ 188,058,574 \$ 200,311,305 \$ 228,447,143 \$ 267,361,577 \$ 291,330,417 17,538 18,168 5,950,159 20,866,845 34,114,771 32,324,411 21,477,931 8,201,392 13,041,435 14,698,845 9,707,728 13,953,120 21,046,064 15,686,738 16,811,638 19,321,526 \$ 180,251,541 \$ 186,078,415 \$ 196,398,074 \$ 222,878,539 \$ 255,472,140 \$ 276,458,292 \$ 305,651,146 \$ 318,853,335 - - - \$ 1,704,059 \$ 13,854,695 \$ 20,287,134 \$ 36,693,625 \$ 49,857,685 \$ 60,854,530 - - - \$ 5,288,252 7,733,922 15,509,631 15,436,579 12,965,853 6,051,501 - - \$ 10,737,399 \$ 30,934,363 \$ 45,694,107 \$ 63,364,928 \$ 74,569,649 \$ 78,883,295 \$ 167,192,568 \$ 171,361,402 \$ 182,444,246<	2002 2003 2004 (1) 2005 (2) 2006 2007 2008 2009 2010 \$ 167,192,568 \$ 171,361,402 \$ 180,740,187 \$ 188,058,574 \$ 200,311,305 \$ 228,447,143 \$ 267,361,577 \$ 291,330,417 \$ 307,069,337 17,538 18,168 5,950,159 20,866,845 34,114,771 32,324,411 21,477,931 8,201,392 919,709 13,041,435 14,698,845 9,707,728 13,953,120 21,046,064 15,686,738 16,811,638 19,321,526 11,141,460 \$ 180,251,541 \$ 186,078,415 \$ 196,398,074 \$ 222,878,539 \$ 255,472,140 \$ 276,458,292 \$ 305,651,146 \$ 318,853,335 \$ 319,130,506 - - \$ 1,704,059 \$ 13,854,695 \$ 20,287,134 \$ 36,693,625 \$ 49,857,685 \$ 60,854,530 \$ 72,856,080 - - \$ 1,704,059 \$ 13,854,695 \$ 20,287,134 \$ 36,693,625 \$ 49,857,685 \$ 60,854,530 \$ 72,856,080 - - \$ 1,704,059 \$ 13,854,695 \$ 20,287,134 \$ 36,693,625

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Note: The City of Palm Coast was incorporated on December 31, 1999. The city began to report accrual information when it implemented GASB Statement 34 in fiscal year 2000.

- (1) The City purchased the local water and wastewater utility on October 30, 2003, and established a solid waste enterprise fund during the fiscal year.
- (2) The City and the Palm Coast Community Service Corporation (PCCSC) merged during the fiscal year and a Stormwater enterprise fund was created.
- (3) The City was required to fund a bond debt service reserve in the utility fund during the year. See Note 9 on pages 57 and 59 for additional information.

Schedule 2
City of Palm Coast, Florida
Changes in Net Assets,
Last Ten Fiscal Years
(accrual basis of accounting)

(accrual basis of accounting)					Fiscal	Year				
	2002	2003	2004 (1)	2005 (2)	2006	2007	2008	2009	2010 (3)	2011
Governmental activities:										
General government	\$ 4,735,135	\$ 6,105,902	\$ 8,388,301	\$ 6,821,382	\$ 8,721,369	\$ 8,358,244	\$ 8,222,494	\$ 9,089,652	\$ 7,291,611	\$ 6,910,244
Public safety	2,391,106	2,837,067	3,643,368	4,450,045	6,339,499	7,749,060	8,270,787	9,558,547	11,029,379	10,653,813
Transportation and physical										
environment	5,003,610	5,449,800	6,589,005	7,054,196	8,776,023	9,535,259	10,580,806	12,035,335	11,552,570	13,325,228
Culture and recreation	723,718	687,477	1,047,729	1,696,730	2,101,421	2,535,047	2,692,254	2,710,434	2,874,115	2,904,535
Interest on long-term debt	84,073	39,515	17,983	39,017	19,208	291,244	264,240	314,337	545,416	698,126
Total governmental activities expenses	\$ 12,937,642	\$ 15,119,761	\$ 19,686,386	\$ 20,061,370	\$ 25,957,520	\$ 28,468,854	\$ 30,030,581	\$ 33,708,305	\$ 33,293,091	\$ 34,491,946
Business-type activities:										
Utility	-	-	15,619,664	18,667,179	22,329,065	24,748,547	27,047,807	32,873,576	32,414,733	31,205,110
Solid Waste	-	-	1,490,093	3,733,373	4,359,944	6,352,603	7,436,948	7,492,553	7,557,209	7,631,425
Stormwater	-	-	-	1,270,065	3,680,413	3,469,901	3,419,649	3,654,793	4,339,649	4,216,027
Building Permits & Inspections	-	-	-	-	-	-	-	-	1,787,281	1,463,027
Information Technology and Communication	-	-	-	-	-	-	-	-	157,268	182,643
Golf Course	-	-	-	-	-	-	31,989	84,219	1,876,394	1,910,096
Tennis Center	-	-	-	-	-	-	226,646	242,969	284,483	353,796
Total business-type activities expenses		-	17,109,757	23,670,617	30,369,422	34,571,051	38,163,039	44,348,110	48,417,017	46,962,124
Total primary government expenses	12,937,642	15,119,761	36,796,143	43,731,987	56,326,942	63,039,905	68,193,620	78,056,415	81,710,108	81,454,070
Program Revenues	-									
Governmental activities:										
Charges for services:										
General government	\$ 3,197,287	\$ 5,157,949	\$ 6,960,846	\$ 7,723,865	\$ 8,477,215	\$ 3,631,863	\$ 3,575,723	\$ 2,409,425	\$ 1,147,521	\$ 666,875
Public safety	56,640	871,075	118,086	170,604	214,074	279,066	468,618	1,028,174	679,557	305,916
Transportation and physical										
environment	82,915	1,692,582	208,305	276,940	344,155	160,299	123,281	93,136	92,840	133,064
Culture and recreation	74,544	1,634,750	120,901	186,165	244,630	267,788	239,941	193,571	158,546	398,520
Operating grants and contributions	3,600	83,102	2,540,442	2,032,933	2,481,156	2,227,021	2,482,829	2,696,553	3,661,398	4,053,082
Capital grants and contributions	5,032,608	151,000	4,911,700	16,970,920	19,533,215	9,809,343	23,416,000	11,116,163	4,401,134	2,679,664
Total governmental activities program revenues	8,447,594	9,590,458	14,860,280	27,361,427	31,294,445	16,375,380	30,306,392	17,537,022	10,140,996	8,237,121
Business-type activities:										
Charges for services:										
Utility	-	-	16,005,064	21,204,365	25,503,330	25,893,437	24,401,358	27,690,432	27,771,725	29,190,836
Solid Waste	-	-	1,450,510	3,667,701	4,003,761	6,843,240	7,278,358	7,498,306	7,667,964	7,805,956
Stormwater	-	-	-	1,673,827	3,071,992	4,046,556	3,685,785	5,112,097	5,509,260	4,778,331
Building Permits & Inspections	-	-	-	-	-	-	-	-	201,626	225,099
Information Technology and Communication	-	-	-	-	-	-	-	-	246,094	322,337
Golf Course	-	-	-	-	-	-	100 701	450.005	1,213,334	1,501,459
Tennis Center	-	-	-	-	2 672 226	-	109,791	153,925	164,404	181,598
Operating grants and contributions Capital grants and contributions	-	-	10,011,548	17,760,957	2,673,226 9,743,906	- 15,174,755	9,175,206	12,605,884	2,940,853	1,047,855
Total business-type activities program			10,011,540	17,700,937	9,743,900	15,174,755	9,173,200	12,003,004	2,940,033	1,047,000
revenues	-	-	27,467,122	44,306,850	44,996,215	51,957,988	44,650,498	53,060,644	45,715,260	45,053,471
Total primary government program										
revenues	\$ 8,447,594	\$ 9,590,458	\$ 42,327,402	\$ 71,668,277	\$ 76,290,660	\$ 68,333,368	\$ 74,956,890	\$ 70,597,666	\$ 55,856,256	\$ 53,290,592

					Fisca	ıl Year				
•	2002	2003	2004 (1)	2005 (2)	2006	2007	2008	2009	2010 (3)	2011
Net (Expense)/Revenue										
Governmental activities	\$ (4,490,048)	\$ (5,529,303)	\$ (4,826,106)	\$ 7,300,057	\$ 5,336,925	\$ (12,093,474)	\$ 275,811	\$ (16,171,283)	\$ (23,152,095)	\$ (26,254,825)
Business-type activities	-	-	10,357,365	20,636,233	14,626,793	17,386,937	6,487,459	8,712,534	(2,701,757)	(1,908,653)
Total primary government net expense	\$ (4,490,048)	\$ (5,529,303)	\$ 5,531,259	\$ 27,936,290	\$ 19,963,718	\$ 5,293,463	\$ 6,763,270	\$ (7,458,749)	\$ (25,853,852)	\$ (28,163,478)
General Revenues and Other Changes in Net										
Assets										
Governmental activities:										
Taxes										
Property taxes	\$ 5,981,826	\$ 6,539,567	\$ 7,855,523	\$ 10,218,772	. , ,	\$ 19,902,970	\$ 20,620,265	\$ 18,211,813	\$ 18,614,730	\$ 15,968,937
Sales and use taxes	4,066,291	2,202,280	1,878,066	2,649,771	2,617,198	2,434,474	2,458,212	2,422,436	2,495,167	2,579,899
Telecommunication services tax	1,107,968	1,531,099	1,634,060	1,980,363	2,430,169	2,616,030	3,431,800	2,726,666	2,748,010	2,685,140
Franchise taxes	203,115	103,024	79,730	9,651	-	-	571,591	58,423	744,353	660,354
Other local taxes	-	-	-	-	-	-	-	-	404,685	414,385
Intergovernmental revenue	3,319,553	2,016,034	2,128,690	2,730,825	3,310,749	3,095,179	3,364,679	3,310,696	3,253,543	3,405,849
Unrestricted investment earnings	176,256	186,128	197,427	750,053	2,358,173	3,515,416	2,132,333	1,244,703	888,531	388,707
Rental income	-	-	-	-	-	-	-	102,334	-	-
Miscellaneous	1,346,908	131,716	6,006	24,443	35,711	240,871	128,620	75,211	21,425	26,779
Gain (Loss) on sale of capital assets	-	(20,803)	8,895	93,575	25,115	66,891	14,653	231,860	81,725	16,241
Capital contributions not restricted to										
specific programs	156,393,098	-	-		802,047	61,260	-		-	
Transfers	<u> </u>		24,500	722,955	956,761	1,146,535	(3,805,110)	5,756,982	(5,822,903)	506,290
Total governmental activities	172,595,015	12,689,045	13,812,897	19,180,408	27,256,676	33,079,626	28,917,043	34,141,124	23,429,266	26,652,581
Business-type activities:										
Unrestricted investment earnings	-	-	148,549	539,671	1,089,712	1,430,419	912,152	833,213	647,219	467,954
Other income	-	-	(0.4.500)	(700.055)	(050 704)	- (4,440,505)	- 0.005.440	524,881	-	(500.000)
Transfers	-	-	(24,500)	(722,955)	(956,761)	(1,146,535)	3,805,110	(5,756,982)	5,822,903	(506,290)
Total business-type activities	-	-	124,049	(183,284)	132,951	283,884	4,717,262	(4,398,888)	6,470,122	(38,336)
Total primary government	\$ 172,595,015	\$ 12,689,045	\$ 13,936,946	\$ 18,997,124	\$ 27,389,627	\$ 33,363,510	\$ 33,634,305	\$ 29,742,236	\$ 29,899,388	\$ 26,614,245
Change in Net Assets										
Governmental activities	\$ 168,104,967	\$ 7,159,742	\$ 8,986,791	\$ 26,480,465	\$ 32,593,601	\$ 20,986,152	\$ 29,192,854	\$ 17,969,841	\$ 277,171	\$ 397,756
Business-type activities	<u> </u>		10,481,414	20,452,949	14,759,744	17,670,821	11,204,721	4,313,646	3,768,365	(1,946,989)
Total primary government	\$ 168,104,967	\$ 7,159,742	\$ 19,468,205	\$ 46,933,414	\$ 47,353,345	\$ 38,656,973	\$ 40,397,575	\$ 22,283,487	\$ 4,045,536	\$ (1,549,233)

Note: The City of Palm Coast was incorporated on December 31, 1999. The City began to report accrual information when it implemented GASB Statement 34 in fiscal year 2000. Capital contributions not restricted to specific programs totaling \$156,393,098 in fiscal year 2002 represents land and infrastructure contributed to the City by Flagler County

- (1) The City purchased the local water and wastewater utility on October 30, 2003, and established a solid waste enterprise fund during the fiscal year.
- (2) The City and the Palm Coast Community Service Corporation (PCCSC) merged during the fiscal year and a Stormwater enterprise fund was created.
- (3) The Building Permits & Inspections and Information Technology and Communication departments were removed from the general fund and established as enterprise funds during the fiscal year.

Schedule 3
City of Palm Coast, Florida
Fund Balances, Governmental Funds,
Last Ten Fiscal Years
(modified accrual basis of accounting)

	Fiscal Year										
	2002	2003	2004	2005	2006	2007	2008	2009	2010 (1)	2011	
General Fund											
Reserved	\$ 847,267	\$ 820,575	\$ 605,668	\$ 1,443,695	\$ 1,103,293	\$ 2,933,294	\$ 2,106,699	\$ 7,141,109	\$ -	\$ -	
Unreserved	2,763,569	3,714,792	5,849,129	9,168,444	13,572,557	10,210,163	13,023,776	10,033,713	-	-	
Nonspendable	-	-	-	-	-	-	-	-	5,975,576	5,979,178	
Restricted	-	-	-	-	-	-	-	-	-	-	
Committed	-	-	-	-	-	-	-	-	2,171,614	2,183,984	
Assigned	-	-	-	-	-	-	-	-	-	-	
Unassigned	-	-	-	-	-	-	-	-	2,393,217	3,049,181	
Total general fund	\$ 3,610,836	\$ 4,535,367	\$ 6,454,797	\$ 10,612,139	\$ 14,675,850	\$ 13,143,457	\$ 15,130,475	\$ 17,174,822	\$ 10,540,407	\$ 11,212,343	
All Other Governmental Funds											
Reserved	\$ 908,544	\$ 1,204,184	\$ 2,158,702	\$ 7,009,041	\$ 4,996,572	\$ 4,129,475	\$ -	\$ 4,500,000	\$ -	\$ -	
Unreserved, reported in:									-	-	
Capital projects funds	6,871,420	4,746,588	2,633,691	2,656,158	6,313,502	9,341,010	7,899,230	7,517,095	-	-	
Special revenue funds	1,949,095	4,840,163	5,693,586	15,638,859	29,286,584	21,725,136	14,071,339	(2,143,495)	-	-	
Nonspendable	-	-	-	-	-	-	-	-	-	-	
Restricted	-	-	-	-	-	-	-	-	919,709	1,097,652	
Committed	-	-	-	-	-	-	-	-	14,908,303	14,879,097	
Assigned	-	-	-	-	-	-	-	-	-	-	
Unassigned, reported in:	-	-	-	-	-	-	-	-	-	-	
Capital projects funds	-	-	-	-	-	-	-	-	-	-	
Special revenue funds	-	-	-	-	-	-	-	-	(12,561,419)	(13,860,570)	
Total all other governmental funds	\$ 9,729,059	\$ 10,790,935	\$ 10,485,979	\$ 25,304,058	\$ 40,596,658	\$ 35,195,621	\$ 21,970,569	\$ 9,873,600	\$ 3,266,593	\$ 2,116,179	

Note: The City of Palm Coast was incorporated on December 31, 1999.

⁽¹⁾ The City adopted GASB 54 beginning with fiscal year 2010 and has elected to display this change prospectively. Additional information can be found in Note 1 of the financial statements.

Schedule 4
City of Palm Coast, Florida
Changes in Fund Balances, Governmental Funds,
Last Ten Fiscal Years
(modified accrual basis of accounting)

(modified accrual basis of accounti	ng)				Fiscal Ye	ear				
-	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
Revenues										
Taxes	\$ 11,359,200	\$ 11,571,061	\$ 12,941,610	\$ 16,174,220	\$ 21,670,939	\$ 30,198,339	\$ 26,759,295	\$ 26,307,061	\$ 27,046,608	\$ 24,340,358
Licenses and permits	2,790,824	4,209,977	5,910,993	6,525,597	6,161,259	2,578,103	2,572,951	1,147,673	391,479	160,742
Intergovernmental revenues	8,355,761	2,140,974	3,374,899	5,004,586	4,522,431	828,706	9,512,770	4,843,895	7,939,669	7,191,917
Charges for services	478,571	846,087	1,574,693	2,667,712	3,952,844	4,712,369	5,295,879	4,197,416	2,552,903	2,836,649
Special assessments	-	-	-	-	-	-	-	38,701	219,391	250,342
Fines and forfeitures	90,795	159,381	129,910	227,706	868,468	767,936	805,046	1,398,511	1,043,095	656,694
Impact fees	-	2,313,325	4,002,575	15,220,838	11,503,871	4,608,972	3,270,897	1,281,486	1,216,661	664,827
Contributions	_	_	_	146,100	7,396,000	1,808,376	12,719	21,295	14,348	6,603
Rental income	_	_	_	· <u>-</u>	_	_	-	102,334	-	-
Investment Earnings	173,786	186,128	197,186	741,840	2,326,074	3,449,378	2,075,610	1,203,109	833,589	371,817
Miscellaneous	1,316,955	247,616	6,006	14,968	34,831	249,308	118,941	75,211	21,425	26,779
Total revenues	24,565,892	21,674,549	28,137,872	46,723,567	58,436,717	49,201,487	50,424,108	40,616,692	41,279,168	36,506,728
Expenditures										
Current:										
General government	4,711,537	6,841,677	8,455,664	7,673,946	10,130,835	11,608,405	12,074,244	11,642,333	9,413,906	9,131,441
Public safety	2,288,508	2,681,225	3,549,167	4,280,179	6,189,208	7,530,760	8,003,618	9,820,736	10,719,389	10,058,067
Transportation and										
physical environment	4,869,617	3,365,153	4,476,099	4,357,076	5,657,983	6,162,459	6,530,163	7,014,650	6,401,040	5,739,492
Culture and recreation	712,316	602,408	1,002,543	1,536,105	1,773,901	2,054,595	2,097,824	1,991,501	1,878,028	2,151,306
Capital outlay	6,840,516	3,548,620	11,260,891	9,431,598	14,409,198	28,863,676	28,797,726	27,990,100	25,166,275	9,432,633
Debt Service:										
Principal	64,999	2,598,933	77,510	138,301	55,158	37,318	34,735	36,150	267,623	225,930
Interest and Other	84,073	33,037	17,983	23,109	9,634	286,954	264,240	314,337	545,416	698,126
Total expenditures	19,571,566	19,671,053	28,839,857	27,440,314	38,225,917	56,544,167	57,802,550	58,809,807	54,391,677	37,436,995
Excess of revenues over										
(under) expenditures	4,994,326	2,003,496	(701,985)	19,283,253	20,210,800	(7,342,680)	(7,378,442)	(18,193,115)	(13,112,509)	(930,267)
Other Financing Sources (Uses)										
Sale of capital assets	-	-	905,280	-	-	-	-	2,903,420	1,827,280	11,961
Loan and capital lease proceeds	954,279	98,811	53,811	-	-	-	-	-	4,000,000	-
Transfers In	900,216	980,622	904,436	973,133	819,193	1,051,078	1,112,077	5,792,243	5,270,599	1,649,068
Transfers Out	(1,043,185)	(1,096,522)	(879,936)	(1,280,965)	(1,673,682)	(641,829)	(4,971,669)	(555,170)	(11,226,792)	(1,209,240)
Total other financing sources (uses)	811,310	(17,089)	983,591	(307,832)	(854,489)	409,249	(3,859,592)	8,140,493	(128,913)	451,789
Net change in fund balances	\$ 5,805,636	\$ 1,986,407	\$ 281,606	\$ 18,975,421	\$ 19,356,311	\$ (6,933,431)	\$ (11,238,034)	\$ (10,052,622)	\$ (13,241,422)	\$ (478,478)
Debt Service as a percentage of noncapital expenditures	1.17	16.32	0.54	0.90	0.27	1.17	1.03	1.14	2.78	3.30

Schedule 5
City of Palm Coast, Florida
Assessed Value and Actual Value of Taxable Property,
Last Nine Fiscal Years

Fiscal Year	Residential	Commercial	Industrial	Agricultural	Institutional	Governmental	Other	Less: Homestead	Less: Save our	Less: Tax-Exempt	Total Taxable Assessed	Total Direct
Ended September 30,	Property	Property	Property	Property	Property	Property	Property	Exemption (1)	Homes (2)	Property	Value	Tax Rate
2003	\$ 2,051,254,318	\$ 194,862,777	\$ 26,395,838	\$ 5,798,060	\$ 39,438,049	\$ 100,525,175	\$ 196,993,077	\$ 321,753,386	\$ 92,574,202	\$ 217,199,078	\$ 1,983,740,628	\$ 3.40
2004	2,528,271,398	232,047,340	31,357,801	7,760,475	42,679,835	139,464,416	214,309,963	354,573,215	165,002,148	270,418,934	2,405,896,931	\$ 3.40
2005	3,454,001,811	254,715,262	30,507,106	8,346,686	26,661,862	180,732,585	259,118,929	393,810,094	347,134,776	378,735,156	3,094,404,215	\$ 3.40
2006	5,138,381,360	300,963,171	34,861,566	8,561,550	36,578,109	189,285,651	277,949,484	441,240,549	692,335,627	408,149,787	4,444,854,928	\$ 3.40
2007	7,209,873,840	395,823,530	39,036,957	22,762,740	43,289,461	212,526,036	365,126,897	486,806,902	1,075,079,176	486,558,894	6,239,994,489	\$ 3.25
2008	7,966,142,375	513,581,436	57,316,405	82,932,630	46,282,002	302,740,605	391,307,071	519,386,257	1,135,486,199	695,552,647	7,009,877,421	\$ 2.96
2009	7,048,853,617	626,574,296	56,439,734	64,271,265	63,863,079	344,342,373	425,467,243	1,153,749,410	693,792,399	650,304,629	6,131,965,169	\$ 2.96
2010	5,810,369,969	640,358,943	57,394,160	81,593,288	79,017,915	363,209,622	413,135,467	1,178,584,144	325,396,383	692,916,836	5,248,182,001	\$ 3.50
2011	4,970,838,657	513,132,872	44,840,929	84,260,704	74,519,213	323,857,469	369,655,823	1,176,726,372	111,171,325	626,703,217	4,466,504,753	\$ 3.50

Source: Flagler County Property Appraiser, based on preliminary values provided by July 1 of each year for 2003-2005. Fiscal year 2006 forward is based on final taxable values provided in October of each year. Detailed breakdown of final taxable values for 2003-2005 is not available.

Note: The City of Palm Coast was incorporated on December 31, 1999. Detailed information is not readily available for fiscal years 2000 to 2002. Property in the city is reassessed each year, and visited at least once every three years. Property is assessed at actual value; therefore the assessed values are equal to actual value. Tax rates are per \$1,000 of assessed value.

- (1) Every person who has legal or equitable title to real property in the State of Florida, who resides on the property and makes it their permanent home, is entitled to a \$25,000 exemption for the tax years 2003-2007. Starting in tax year 2008, the exemption was increased to \$50,000, with an additional \$25,000 for ages 65 and older.
- (2) The Florida Constitution has been amended effective January 1, 1995 to limit any annual increase in the assessed value of residential property with a Homestead Exemption to 3 percent or the Consumer Price Index percent change, whichever is lower. This limitation does not include any change, addition or improvement to a homestead.

Schedule 6
City of Palm Coast, Florida
Direct and Overlapping Property Tax Rates,
Last Ten Fiscal Years
(rate per \$1,000 of assessed value)

		City Direct Rates (1)				Overlapping Rates	(2)	
						East Flagler	St Johns River	Florida Inland
Fiscal	General	Capital		School	Flagler	Mosquito Control	Water Management	Navigation
Year	Purposes	Purposes	Total	District	County	District	District	District
2002	3.1500	0.3500	3.50000	9.11900	5.29120	0.31500	0.46200	0.03850
2003	3.0500	0.3500	3.40000	9.04900	5.26700	0.29100	0.46200	0.03850
2004	3.0500	0.3500	3.40000	8.81700	5.39380	0.25200	0.46200	0.03850
2005	2.9000	0.5000	3.40000	8.61200	5.39380	0.23500	0.46200	0.03850
2006	2.4000	1.0000	3.40000	8.33600	4.98380	0.18600	0.46200	0.03850
2007	2.5000	0.7500	3.25000	7.71100	4.77160	0.16800	0.46200	0.03850
2008	2.2123	0.7500	2.96230	7.61800	4.33460	0.15500	0.41580	0.03450
2009	2.6123	0.3500	2.96230	7.31000	4.54450	0.17300	0.41580	0.03450
2010	3.1500	0.3500	3.50000	7.76800	5.24790	0.20380	0.41580	0.03450
2011	3.5000	-	3.50000	8.01300	6.05500	0.20380	0.41580	0.03450

Source: Flagler County Tax Collector

Note: The City of Palm Coast was incorporated on December 31, 1999

(1) The tax rate is limited to \$10.00 per thousand by the State of Florida. Any additional amount requires a majority vote of the city's residents.

(2) Overlapping rates are those local and county governments that apply to property owners within the City of Palm Coast.

Schedule 7 City of Palm Coast, Florida Principal Property Tax Payers, Current Year and Six Years Ago

		2011			2005	
	Taxable		Percentage of Total City	Taxable		Percentage of Total City
Taxpayer	Assessed Value	Rank	Taxable Assessed Value	Assessed Value	Rank	Taxable Assessed Value
FLORIDA POWER & LIGHT	\$ 67,827,823	1	1.52%	_		_
BELLSOUTH TELECOMMUNICATIONS	21,338,896	2	0.48%	_		_
FLORIDA LANDMARK COMMUNITIES	20,966,473	3	0.47%	_		_
PALM COAST CENTER LLC	16,412,954	4	0.37%	_		-
INTEGRA WOODS LLC	12,572,255	5	0.28%	-		-
PALM COAST MEDICAL SPECIALISTS	12,377,228	6	0.28%	-		-
GINN-LA HAMMOCK BEACH LTD LLP	12,300,597	7	0.28%	-		-
CELEBRITY RESORTS OF PALM COAST	12,225,600	8	0.27%	-		-
BRIGHT HOUSE NETWORKS	11,922,528	9	0.27%	-		-
PALM COAST HOLDINGS INC	11,236,512	10	0.25%	\$ 8,473,479	7	0.27%
HARBOR CLUB OWNERS ASSOCIATION	-		-	16,579,324	1	0.54%
COMMONWEALTH PALM COAST CORP	-		-	13,087,141	2	0.42%
GRAND CLUB LLC THE	-		-	11,241,803	3	0.36%
WACHOVIA TRUST COMPANY	-		-	9,117,934	4	0.30%
WAL-MART STORES, INC	-		-	9,089,406	5	0.29%
CRESCENT RESOURCES INC	-		-	8,781,812	6	0.28%
INTERVEST CONSTRUCTION INC	-		-	7,361,708	8	0.24%
LONGVIEW VILLAGE	-		-	6,940,340	9	0.22%
HOME DEPOT USA INC				6,201,085	10	0.20%
	\$ 199,180,866		4.47%	\$ 96,874,032		3.12%

Source: Flagler County Property Appraiser

Note: The City of Palm Coast was incorporated on December 31, 1999. Information from years prior to 2005 is not available.

Schedule 8
City of Palm Coast, Florida
Property Tax Levies and Collections,
Last Ten Fiscal Years

		Collected V	Vithin the			
	Taxes Levied	Fiscal Year	of the Levy	Collections	Total Collection	ons to Date
Fiscal Year Ended	for the		Percentage	in Subsequent		Percentage
September 30,	Fiscal Year	Amount	of Levy (1)	Years (2)	Amount	of Levy
2002	\$ 6,206,826	\$ 5,981,826	96.37	\$ 24,958	\$ 6,006,784	96.78
2003	6,744,718	6,514,609	96.59	-	\$ 6,514,609	96.59
2004	8,174,413	7,855,523	96.10	6,946	\$ 7,862,469	96.18
2005	10,565,776	10,211,826	96.65	29,558	\$ 10,241,384	96.93
2006	15,112,507	14,602,739	96.63	14,539	\$ 14,617,278	96.72
2007	20,279,982	19,589,267	96.59	13,873	\$ 19,603,140	96.66
2008	20,765,640	20,101,446	96.80	81,687	\$ 20,183,133	97.19
2009	18,164,720	17,521,094	96.46	117,912	\$ 17,639,006	97.11
2010	18,368,637	17,710,493	96.42	91,121	\$ 17,801,614	96.91
2011	15,632,767	15,090,032	96.53	-	\$ 15,090,032	96.53

Source: Flagler County Property Appraiser

Note: The City of Palm Coast was incorporated on December 31, 1999. No taxes were levied in fiscal year 2000.

(1) Taxes are levied on November 1 of each year. Taxes are due by March 31 of the following year. Taxes paid prior to March 31 receive discounts of up to 4%. See Note 1 of the financial statements for more details.

(2) Details relating to collections in subsequent years are unavailable. Subsequent collections have been applied to fiscal years based on an estimate of collections.

Schedule 9
City of Palm Coast, Florida
Ratios of Outstanding Debt by Type,
Last Ten Fiscal Years

		Governn	nental Activi	ties			Business-typ	e Activities								
Fiscal Year	Capital Leases	Local Government Pooled Loan	CDGB Loan	SRF/Bank Loan (c)	Equipment Loan	Utility Revenue Bonds (a)	Utility SRF Loan (b)	Stormwater SRF/Bank Loan (b)	IT&C Capital Leases	Total Primary Government	Taxable	Percentage Taxable Assessed Value of Property	Personal Income (thousands of dollars)	Estimated Population	Percentage of Personal Income (d)	Per Capita (d)
2002	\$ 77,967	\$ 2,520,000	\$ 291,067	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,889,034	\$ 1,773,378,8	65 0.16	\$ 1,391,448	35,443	0.21	\$ 82
2003	53,612	-	260,300	75,000	-	-	-	-	-	388,912	1,983,740,6	28 0.02	1,555,403	38,348	0.03	10
2004	59,520	-	230,693	75,000	156,230	96,650,000	-	-	-	97,171,443	2,405,896,9	31 4.04	1,817,308	42,850	5.35	2,268
2005	27,033	-	199,880	-	92,801	96,650,000	8,415,152	-	-	105,384,866	3,094,404,2	15 3.41	2,139,000	50,484	4.93	2,087
2006	3,944	-	167,812	-	228,072	94,805,000	16,074,494	2,769,785	-	114,049,107	4,444,854,9	28 2.57	2,480,000	58,216	4.60	1,959
2007	-	-	134,437	-	37,846	142,765,000	23,134,323	3,988,024	-	170,059,630	6,239,994,4	89 2.73	2,731,000	67,832	6.23	2,507
2008	-	-	99,702	-	-	140,845,000	27,939,573	3,919,270	-	172,803,545	7,009,877,4	21 2.47	2,805,000	70,376	6.16	2,455
2009	-	-	63,552	-	-	138,890,000	28,386,116	6,695,806	-	174,035,474	6,131,965,1	69 2.84	2,832,191	74,590	6.14	2,333
2010	-	-	25,929	3,770,000	-	135,920,000	25,700,918	13,854,213	252,015	179,523,075	5,248,182,0	01 3.42	3,071,000	73,910	5.85	2,429
2011	-	-	-	3,570,000	-	132,860,000	24,466,247	15,291,698	447,645	176,635,590	4,466,504,7	53 3.95	-	74,067	-	2,385

Note: The City of Palm Coast was incorporated on December 31, 1999. No taxes were levied in fiscal year 2000. Details regarding the City's outstanding debt can be found in the notes to the financial statements. Population for calendar year 2000 from the U.S. Census Bureau. Population estimates for calendar year 2001-2011 by the Bureau of Economic and Business Research, University of Florida.

⁽a) The City purchased the local water and wastewater utility on October 30, 2003, issuing revenue bonds to fund the purchase. During fiscal year 2007, the City issued an additional \$49,840,000 in bonds to fund a new water treatment plant.

⁽b) The City obtained an SRF and bank loans to fund the expansion of the wastewater treatment plant, water distribution infrastructure and stormwater system improvements.

⁽c) The City obtained a bank loan in the amount of \$4,000,000 during fiscal year 2010 to fund land purchases and improvements in the SR100 CRA.

⁽d) Personal income data is for Flagler County 2000 - 2005. Personal income data is not available specifically for Palm Coast until 2006. See Demographic and Economic Statistics on page 135 for personal income and population data. Personal income data not available for 2011.

Schedule 10
City of Palm Coast, Florida
Ratios of General Bonded Debt Outstanding,
Last Ten Fiscal Years

General Bonded Debt Outstanding

_				Percentage		
			Taxable	Taxable		_
Fiscal	Local Government		Assessed Value	Assessed Value	Estimated	Per
Year	Pooled Loan (a)	Total	of Property	of Property	Population	Capita
2002	\$ 2,520,000	\$ 2,520,000	\$ 1,773,378,865	0.14%	35,443	\$ 71.10
2003	-	-	1,983,740,628	-	38,348	-
2004	-	-	2,405,896,931	-	42,850	-
2005	-	-	3,094,404,215	-	50,484	-
2006	-	-	4,444,854,928	-	58,216	-
2007	-	-	6,239,994,489	-	67,832	-
2008	-	-	7,009,877,421	-	70,376	-
2009	-	-	6,131,965,169	-	74,590	-
2010	-	-	5,248,182,001	-	73,910	-
2011	-	-	4,466,504,753	-	74,067	-

Note: The City of Palm Coast was incorporated on December 31, 1999. No taxes were levied in fiscal year 2000. Details regarding the City's outstanding debt can be found in the notes to the financial statements. Population for calendar year 2000 from the U.S. Census Bureau. Population estimates for calendar year 2002-2011 by the Bureau of Economic and Business Research, University of Florida.

(a) FY 2002 amounts are a loan from the Florida Association of Counties loan pool.

Schedule 11
City of Palm Coast, Florida
Direct and Overlapping Governmental Activities Debt
As of September 30, 2011

Governmental Unit	Debt Outstanding	Estimated Percentage Applicable (a)	Estimated Share of Overlapping Debt
Debt repaid with property taxes			
Flagler County General Obligation Bonds, Series 2005	\$ 29,240,000	58.33	\$ 17,055,692
Flagler County Capital Improvement Revenue Bonds, Series 2005 Flagler County Limited Tax General Obligation Bonds, Series 2005	27,935,000 3,570,000	58.33 58.33	16,294,486 2,082,381
Flagler County Limited Tax General Obligation Bonds, Series 2009	9,420,000	58.33	5,494,686
Flagler County Limited Tax General Obligation Bonds, Series 2010	4,485,000	58.33	2,616,101
Other debt			
Flagler County School Board District Certificates of Participation	74,375,000	52.84	39,299,750
Flagler County School Board District State School Bonds	2,080,000	52.84	1,099,072
Flagler County School Board District Sales Tax Revenue Bonds	3,845,000	52.84	2,031,698
Flagler County School Board District Revenue Bonds	2,205,000	52.84	1,165,122
Flagler County Notes Payable	12,127,780	58.33	7,074,134
Subtotal, overlapping debt			94,213,122
City Direct Debt			3,570,000
Total Direct and overlapping debt			\$ 97,783,122

Sources: Assessed value data used to estimate applicable percentages provided by the Flagler County Property Appraiser. Debt outstanding data provided by each governmental unit.

Note: Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the City. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of Palm Coast. This process recognizes that, when considering the City's ability to issue and repay long-term debt, the entire debt burden borne by the residents and businesses should be taken into account. However, this does not imply that every taxpayer is a resident, and therefore responsible for repaying the debt of each overlapping government.

(a) For debt repaid with property taxes, the percentage of overlapping debt applicable is estimated using taxable assessed property values. Applicable percentages were estimated by determining the portion of another governmental units' taxable value that is within the City's boundaries and dividing it by each unit's total taxable assessed value. This same formula is used for other overlapping debt.

Schedule 12 City of Palm Coast Legal Debt Margin Information, Last Ten Fiscal Years

> The Constitution of the State of Florida, Florida Statutes 200.181 and the City of Palm Coast Charter sets no legal debt margin

Schedule 13
City of Palm Coast, Florida
Pledged-Revenue Coverage,
Last Ten Fiscal Years

Utility Revenue Bonds

vice Interest	Coverage
	Coverage
	Coverage
Interest	Coverage
	Coverage
\$ -	_
-	-
4,442,773	1.12
4,442,773	1.57
4,405,873	1.35
4,368,273	1.74
4,329,873	1.35
6,445,164	1.35
6,352,364	1.34
6 248 459	1.46
	4,442,773 4,442,773 4,405,873 4,368,273 4,329,873 6,445,164

Note: The City of Palm Coast was incorporated on December 31, 1999. Details regarding the City's outstanding debt can be found in the notes to the financial statements. The City purchased the local water and wastewater utility on October 30, 2003, issuing revenue bonds to fund the purchase.

- (1) Gross revenues include operating revenue of the system and interest earnings. Interest earnings from construction funds are excluded.
- (2) Operating expenses include operating and administrative expenses of the system.
- (3) Transfers to the rate stabilization account decrease net revenues, and transfers from the rate stabilization account increase net revenues, per the bond resolution.

Schedule 14
City of Palm Coast, Florida
Demographic and Economic Statistics,
Last Ten Calendar Years

O al a sa da sa		Personal Income (a)	Per Capita		
Calendar		(thousands	Personal	School	Unemployment
Year	Population	of dollars)	Income (a)	Enrollment	Rate
2001	32,732	1,282,887	23,884	6,607	3.60%
2002	35,443	1,391,448	24,227	7,054	4.60%
2003	38,348	1,555,403	25,026	7,596	5.40%
2004	42,850	1,817,308	26,632	8,464	5.60%
2005	50,484	2,139,000	28,393	9,626	5.10%
2006	58,216	2,480,000	30,140	10,973	4.40%
2007	67,832	2,731,000	30,973	12,800	4.20%
2008	70,376	2,878,868	30,746	12,738	6.50%
2009	74,590	2,832,191	30,912	13,082	11.80%
2010	75,180	3,071,000	32,009	12,832	15.70%

Sources: Population for calendar year 2000 from the U.S. Census Bureau. Population estimates for calendar year 2001-2010 by the Bureau of Economic and Business Research, University of Florida. Personal income data per the U.S. Bureau of Economic Analysis. School enrollment data is from the Flagler County School Board. Unemployment rates are from the Florida Agency for Workforce Innovation.

(a) Personal income data is for Flagler County. Data is not available specifically for Palm Coast until 2006.

Note: The City of Palm Coast was incorporated on December 31, 1999.

Schedule 15 City of Palm Coast, Florida Principal Employers, Last Year and Nine Years Ago

		2010			2003	
Employer	Employees	Rank	Percentage of Total County Employment (a)	Employees	Rank	Percentage of Total County Employment (a)
Flagler County Schools	1.756	1	4.15%	1,200	1	5.53%
Palm Coast Data	1,100	2	2.60%	1,032	2	4.75%
Florida Hospital-Flagler	780	3	1.84%	340	4	1.57%
Publix Supermarket	560	4	1.32%	190	5	0.88%
Hammock Beach Resort	557	5	1.32%	-	-	-
Wal Mart Stores	500	6	1.18%	350	3	1.61%
City of Palm Coast	415	7	0.98%	133	9	0.61%
Sea Ray Boats	400	8	0.95%	-	-	-
Ocean Hammock Resort	320	9	0.76%	-	-	-
Flagler County Sheriff's Office	257	10	0.60%	-	_	-
Winn-Dixie Stores	-	-	-	170	6	0.78%
American Radionic Company, Inc.	-	-	-	137	7	0.63%
Beverly Health & Rehabilitation	-	-	-	135	8	0.62%
Ascom Energy Systems, Inc.		-		131	10	0.60%
Total	6,645		15.70%	3,818		17.58%

Source: Enterprise Flagler, Flagler County Chamber of Commerce, Florida Research and Economic database for civilian workforce

Note: Information for years prior to 2003 and after 2010 is unavailable.

(a) Statistics relating to total city employment are unavailable. The City of Palm Coast represents approximately 70% of the total population of Flagler County.

Schedule 16
City of Palm Coast, Florida
Full-time-Equivalent City Government Employees by Function/Program,
Last Ten Fiscal Years

Full-time-Equivalent Employees as of September 30,

-	2002	2003	2004	2005	2006	2007	2008 (a)	2009	2010	2011 (b)
Function/Program										
General Government										
City Administration	2	2	4	4	4	4	22	22	15	15
Community Relations	-	-	-	3	4	4	-	-	-	-
City Attorney	-	-	-	-	-	1	1	1	1	1
City Clerk	1	1	1	3	4	5	-	-	-	-
Financial Services	10	9	10	15	15	17	14	9	8	8
Information Tech & Communications	-	1	2	7	12	14	15	15	12	-
Community Development	29	23	16	14	17	19	60	17	16	40
Building and Code Enforcement	-	4	21	55	54	51	-	45	41	-
ire	30	33	36	37	44	46	58	67	66	62
_aw Enforcement	-	-	-	-	1	1	1	1	-	-
Public Works	36	34	34	37	55	55	43	64	54	59
Engineering	-	-	-	-	6	7	18	17	9	7
Recreation and Athletics	10	15	17	23	32	40	31	27	19	19
Capital Projects	-	9	16	10	7	8	-	-	-	-
Water and Wastewater Utility (1)	-	-	67	81	101	112	106	116	113	115
Solid Waste	-	-	-	2	2	2	-	-	-	-
Stormwater Management (2)	-	-	-	16	17	20	16	30	37	30
Golf Course	-	-	-	-	-	-	1	-	-	-
Building Permits & Inspections	-	-	-	-	-	-	-	-	-	15
nformation Tech & Communications	-	-	-	-	-	-	-	-	-	13
Tennis Center	-	-	-	-	-	-	3	3	3	-
Fleet Management	-	2	4	4	5	5	3	3	3	3
Total	118	133	228	311	380	411	392	437	397	387

Source: City Budget

Notes: A full-time employee is scheduled to work 2,080 hours per year, including vacation and sick leave. Fire employees (not including administrative positions) are scheduled to work 2,756 hours per year, including vacation and sick leave. Full-time-equivalent employment is calculated by dividing total labor hours by 2,756 for Fire, and 2,080 for all other employees.

The City of Palm Coast was incorporated on December 31, 1999.

- (1) The City purchased the local water and wastewater utility on October 30, 2003.
- (2) The City and the Palm Coast Community Service Corporation (PCCSC) merged during fiscal year 2005 creating the Stormwater Management department.
- (a) General government departments and functions were reorganized for the year ended September 30, 2008.
- (b) Building Permits & Inspections and Information Tech & Communications were established as enterprise funds. Code Enforcement merged with Community Development. The Tennis Center was contracted to a management company.

Schedule 17 City of Palm Coast, Florida Operating Indicators by Function/Program, Last Ten Fiscal Years

Fiscal Year

-	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
Function/Program										
General Government										
Building Permits Issued										
Residential	_	2,816	4,347	3,299	2,187	507	203	132	127	96
Commercial	_	77	97	130	56	83	100	17	26	15
Other	_	3,309	4,652	6,259	6,906	4,201	4,991	5,609	5,260	5,410
Total	5,363	6,202	9,096	9,688	9,149	4,791	5,294	5,758	5,413	5,521
Building Inspections	-	67,776	39,873	69,047	42,493	58,735	18,503	17,488	16,006	16,441
Code Violations		,	55,515	,	,	22,122	,	,	,	,
Total Code Violations	3,934	9,395	10,897	14,528	15,743	14,775	19,789	18,775	23,749	21,261
Code Violations Cleared	2,271	3,594	2.791	7,756	9,820	12,226	14,335	13,028	16,500	19,995
Expenditures per Cleared Violation	, <u>-</u>	\$126	\$206	\$111	\$119	\$168	\$140	\$143	\$125	\$105
Fire and Rescue		•	,	•	,	,	,	•	•	,
Total Fire Calls	143	185	238	159	192	207	170	222	186	278
Total EMS Calls	1,559	1,866	2,592	3,050	2,419	3,311	4,501	4,860	5,404	5,300
% Responses under 5 Minutes	51%	50%	44%	52%	52%	63.10%	61%	56%	61%	55%
Public Works	0.70	3370	, ,	0_70	0_70	3375	0.70	3370	0.70	0070
Refuse Collection (Annual Tons)	15,682	20,625	26,362	33,601	37,515	46,093	34,137	31,580	31,134	30,144
Recycle Collection (Annual Tons)	2,602	2,990	2.101	2,836	2,959	4,339	3.857	3,969	3,982	3,960
Street Rehabilitation (Expenditures per capita)	\$78	\$89	\$40	\$57	\$63	\$58	\$49	\$55	\$52	\$70
Potholes Repaired	397	695	454	404	790	1,790	1,210	350	86	24
Parks and Recreation	00.	000	.0.	10 1		1,700	.,	000	00	
Developed Park Acres/1000 population	1.61	0.97	4.29	3.43	4.02	4.52	3.53	4.41	5.05	4.84
Recreation Program Expenditures/1000 population	\$14,099	\$14,058	\$20,168	\$12,906	\$16,635	\$17,152	\$22,002	\$13,544	\$12,263	\$16,397
Total Recreation Revenues/1000 population	\$2,280	\$2,380	\$2,420	\$3,380	\$3,725	\$4,130	\$3,504	\$3,769	\$2,145	\$2,271
Engineering and Stormwater (1)	Ψ2,200	ΨΞ,000	ΨΞ, :=0	φο,σσσ	ψο,: 20	ψ1,100	ψο,σοι	ψο,, σο	ΨΞ, : :0	Ψ=,=: :
Freshwater Canal Maintenance -										
100% Annual Service Required	_	-	-	-	60.20%	100%	100%	100%	100%	100%
Existing Swale Service -										
2% of Existing Swales Regraded Annually	_	_	_	_	2.80%	2%	2%	2%	6%	7%
Hazardous Drainage Conditions Resolved -										
100% Repaired in 24 Hours	_	_	_	_	85.70%	100%	100%	100%	100%	100%
Water (2)					00.70	10070	10070	10070	10070	10070
New Connections	_	_	3.745	3,751	1,603	1,599	481	201	229	114
Peak Daily Water Demand (Million gallons per day)	_	_	10.08	8.73	11.33	10.9	10.4	10.1	9.7	11.1
Wastewater (2)			10.00	00	11.00	10.0			0.,	
Peak Daily Wastewater Treated	-	_	7.07	7.63	6.38	10.62	6.9	11.8	6.83	6.83
(Million gallons per day)					2.2.0		2.0		2.30	2.30
Sources: Various City departments										

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Notes: The City of Palm Coast was incorporated on December 31, 1999. Certain operating indicators for and prior to fiscal year 2006 are unavailable.

⁽¹⁾ The City and the Palm Coast Community Service Corporation (PCCSC) merged during fiscal year 2005 creating the Stormwater Management department.

⁽²⁾ The City purchased the local water and wastewater utility on October 30, 2003.

Schedule 18
City of Palm Coast, Florida
Capital Asset Statistics by Function/Program,
Last Ten Fiscal Years

	Fiscal Year									
•	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
Function/Program										
Fire and Rescue										
Stations	2	2	3	3 12	3	3	3	5	5	5
Apparatus	11	14	9	12	12	15	15	15	17	16
Public Works										
Streets (miles)	1,032	1,032	1,077	1,078	1,078	1,102	1,102	1,102	1,138	1,169
Traffic Signals	-	26	26	29	36	41	43	47	47	50
Fleet Size	49	91	113	153	238	241	301	283	246	242
Parks and Recreation										
Acreage	481	481	602	602	647	672	672	746	746	1,278
Playgrounds	3	3	4	4	6	6	6	7	8	7
Athletic Fields	4	4	14	14	14	16	16	22	19	20
Community Centers	1	1	1	1	1	1	1	1	1	1
Stormwater (1)										
Swales (miles)	-	_	-	1,000	1,000	1,000	1,200	1,200	1,200	1,100
Drainage ditches (miles)	-	-	-	150	150	150	150	150	150	154
Canals (miles)	-	-	-	80	80	80	80	80	80	84
Water control structures	-	-	-	19	19	19	19	19	19	31
Water (2)										
Water Mains (miles)	-	-	623	623	648	648	648	679	679	714
Fire Hydrants	-	-	3,058	3,058	3,455	3,455	3,455	3,717	3,772	3,772
Capacity (millions of gallons per day)	-	-	12.38	12.38	12.38	12.38	12.38	15.38	15.38	15.38
Wastewater (2)										
Sewers (miles)	-	-	475	475	560	560	560	613	613	613
Treatment Capacity (millions of gallons per day)	-	-	4.55	4.55	6.83	6.83	6.83	6.83	6.83	6.83

Sources: Various City departments

Notes: The City of Palm Coast was incorporated on December 31, 1999. Certain operating indicators for and prior to fiscal year 2005 are unavailable.

- (1) The City and the Palm Coast Community Service Corporation (PCCSC) merged during fiscal year 2005 creating the Stormwater Management department.
- (2) The City purchased the local water and wastewater utility on October 30, 2003.



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